

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGETS 2015/16,2016/17,2017/18,2018/19,2019/20,2020/21****SUMMARY**

2014/15 Actual £	Programme Area	2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
(979,647)	Car Parking	(933,310)	(955,550)	(906,560)	(974,810)	(936,040)	(913,630)	(890,450)
165,426	CCTV	174,160	137,030	158,090	154,480	147,780	144,000	140,240
1,402,909	Cultural Venues	1,348,970	1,355,790	1,361,250	1,378,880	1,409,990	1,430,830	1,452,590
67,048	Festivals and Events	65,600	71,740	69,020	69,330	69,650	70,020	70,420
(233,448)	Markets	(322,510)	(249,120)	(255,430)	(246,850)	(199,930)	(190,040)	(184,440)
105,684	Tourism Strategy	118,650	118,260	114,560	115,330	115,960	116,560	117,200
163,871	Town Centre Management	(965,260)	(889,450)	(794,330)	(746,150)	(814,860)	(809,960)	(705,190)
199,027	Visitor Information Centre	166,750	149,470	158,260	161,040	163,650	166,330	169,130
890,870	TOTAL NET EXPENDITURE	(346,950)	(261,830)	(95,140)	(88,750)	(43,800)	14,110	169,500
2014/15 Carry Forward & Funding from Reserves			22,530					
			(239,300)					
Less 2014/15 Original			(346,950)	(346,950)				
Increase/(Decrease)			107,650	251,810				
Increase/(Decrease) %			31.0%	72.6%				

**CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGETS 2015/16,2016/17,2017/18,2018/19,2019/20,2020/21
CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA**

2014/15 Actual £	Programme Area	2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
CONTROLLABLE BUDGETS								
(1,517,860)	Car Parking	(1,453,560)	(1,468,330)	(1,424,500)	(1,414,120)	(1,378,750)	(1,359,740)	(1,339,910)
259,170	CCTV	267,290	232,090	257,990	258,940	256,510	257,120	257,720
882,509	Cultural Venues	812,840	808,770	832,990	850,210	879,460	898,660	918,810
63,108	Festivals and Events	61,560	68,290	65,660	65,940	66,230	66,560	66,910
(334,931)	Markets	(417,120)	(343,540)	(350,560)	(341,840)	(295,430)	(285,920)	(280,680)
155,539	Tourism Strategy	170,480	169,280	167,460	168,910	170,050	171,190	172,360
(2,659,768)	Town Centre Management	(2,719,000)	(2,599,890)	(2,517,450)	(2,373,770)	(2,348,050)	(2,248,020)	(2,095,140)
160,643	Visitor Information Centre	132,470	114,060	118,740	121,360	123,580	125,880	128,290
(2,991,590)	TOTAL NET EXPENDITURE	(3,145,040)	(3,019,270)	(2,849,670)	(2,664,370)	(2,526,400)	(2,374,270)	(2,171,640)
NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES								
295,587	Car Parking	311,100	303,630	308,790	311,610	315,010	318,410	321,760
(137,371)	CCTV	(136,760)	(138,690)	(135,170)	(136,770)	(138,070)	(139,500)	(140,890)
125,254	Cultural Venues	120,510	135,900	140,360	140,770	142,630	144,270	145,880
3,940	Festivals and Events	4,040	3,450	3,360	3,390	3,420	3,460	3,510
54,066	Markets	47,850	47,660	48,860	49,090	49,870	50,480	51,040
(49,855)	Tourism Strategy	(51,830)	(51,020)	(52,900)	(53,580)	(54,090)	(54,630)	(55,160)
90,443	Town Centre Management	89,600	85,690	85,100	85,980	87,210	88,220	89,260
28,844	Visitor Information Centre	24,740	25,870	29,980	30,140	30,530	30,910	31,300
410,908	TOTAL INTERNAL RECHARGES	409,250	412,490	428,380	430,630	436,510	441,620	446,700
NON-CONTROLLABLE BUDGETS - ASSET CHARGES/CAPITAL GRANTS								
242,626	Car Parking	209,150	209,150	209,150	127,700	127,700	127,700	127,700
43,627	CCTV	43,630	43,630	35,270	32,310	29,340	26,380	23,410
395,146	Cultural Venues	415,620	411,120	387,900	387,900	387,900	387,900	387,900
0	Festivals and Events	0	0	0	0	0	0	0
47,417	Markets	46,760	46,760	46,270	45,900	45,630	45,400	45,200
0	Tourism Strategy	0	0	0	0	0	0	0
2,733,196	Town Centre Management	1,664,140	1,624,750	1,638,020	1,541,640	1,445,980	1,349,840	1,300,690
9,540	Visitor Information Centre	9,540	9,540	9,540	9,540	9,540	9,540	9,540
3,471,552	TOTAL ASSET CHARGES	2,388,840	2,344,950	2,326,150	2,144,990	2,046,090	1,946,760	1,894,440
TOTAL BUDGETS								
(979,647)	Car Parking	(933,310)	(955,550)	(906,560)	(974,810)	(936,040)	(913,630)	(890,450)
165,426	CCTV	174,160	137,030	158,090	154,480	147,780	144,000	140,240
1,402,909	Cultural Venues	1,348,970	1,355,790	1,361,250	1,378,880	1,409,990	1,430,830	1,452,590
67,048	Festivals and Events	65,600	71,740	69,020	69,330	69,650	70,020	70,420
(233,448)	Markets	(322,510)	(249,120)	(255,430)	(246,850)	(199,930)	(190,040)	(184,440)
105,684	Tourism Strategy	118,650	118,260	114,560	115,330	115,960	116,560	117,200
163,871	Town Centre Management	(965,260)	(889,450)	(794,330)	(746,150)	(814,860)	(809,960)	(705,190)
199,027	Visitor Information Centre	166,750	149,470	158,260	161,040	163,650	166,330	169,130
890,870	TOTAL BUDGETS	(346,950)	(261,830)	(95,140)	(88,750)	(43,800)	14,110	169,500

**CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGETS 2015/16,2016/17,2017/18,2018/19,2019/20,2020/21**

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
	PROGRAMME AREA							
	CAR PARKING							
	Saltergate MSCP - Cost Centre 0150							
128,806	Premises Related Expenses	149,160	144,190	146,290	149,360	152,590	156,000	159,610
8,213	Supplies and Services	10,380	11,760	10,270	10,290	10,310	10,330	10,350
3,418	Contracted Services	3,440	4,960	4,970	5,010	5,070	5,120	5,170
(341,569)	Income	(341,640)	(309,640)	(309,640)	(309,640)	(309,640)	(309,640)	(309,640)
(201,132)	Net Controllable	(178,660)	(148,730)	(148,110)	(144,980)	(141,670)	(138,190)	(134,510)
60,130	Central and Departmental Support	61,930	61,930	62,550	63,180	63,810	64,450	65,090
21,333	Asset Charges	18,000	18,000	18,000	0	0	0	0
(119,669)	Net	(98,730)	(68,800)	(67,560)	(81,800)	(77,860)	(73,740)	(69,420)
	New Beetwell Street MSCP - Cost Centre 0151							
131,950	Premises Related Expenses	151,270	146,660	149,810	153,930	158,330	163,050	168,110
10,552	Supplies and Services	10,000	10,330	10,340	10,360	10,380	10,400	10,420
0	Contracted Services	0	1,500	1,500	1,520	1,530	1,550	1,560
85	Inter Committee Transfers	400	400	400	400	400	400	400
(330,256)	Income	(338,760)	(328,760)	(328,760)	(328,760)	(328,760)	(328,760)	(328,760)
(187,669)	Net Controllable	(177,090)	(169,870)	(166,710)	(162,550)	(158,120)	(153,360)	(148,270)
0	Central and Departmental Support	1,120	0	0	0	0	0	0
123,425	Asset Charges	89,930	89,930	89,930	89,930	89,930	89,930	89,930
(64,244)	Net	(86,040)	(79,940)	(76,780)	(72,620)	(68,190)	(63,430)	(58,340)
	Surface Parking - Cost Centre 0152							
238,047	Premises Related Expenses	335,070	332,680	336,340	342,530	348,950	355,610	362,540
9,600	Transport Related Expenses	9,600	9,600	9,600	9,600	9,600	9,600	9,600
205,697	Supplies and Services	211,420	210,950	210,970	210,990	211,010	211,030	211,050
18,353	Contracted Services	18,900	20,940	23,080	23,310	23,540	23,780	24,010
(1,994,898)	Income	(2,035,260)	(2,035,260)	(2,026,260)	(2,034,260)	(2,034,260)	(2,034,260)	(2,034,260)
(1,523,201)	Net Controllable	(1,460,270)	(1,461,090)	(1,446,270)	(1,447,830)	(1,441,160)	(1,434,240)	(1,427,060)
120,260	Central and Departmental Support	125,200	123,870	125,110	126,360	127,620	128,900	130,190
97,868	Asset Charges	101,220	101,220	101,220	37,770	37,770	37,770	37,770
(1,305,073)	Net	(1,233,850)	(1,236,000)	(1,219,940)	(1,283,700)	(1,275,770)	(1,267,570)	(1,259,100)
	Car Parks Administration - Cost Centre 0153							
359,019	Employee Expenses	307,220	278,700	302,300	306,250	305,450	308,470	311,440
18,205	Premises Related Expenses	26,330	19,430	20,040	20,720	21,460	22,270	23,160
10,310	Transport Related Expenses	9,430	5,650	5,660	5,670	5,680	5,690	5,700
25,843	Supplies and Services	17,710	16,710	17,710	17,710	17,710	17,710	17,710
1,666	Contracted Services	1,770	870	880	890	900	910	920
(20,901)	Income	0	(10,000)	(10,000)	(10,000)	11,000	11,000	11,000
394,142	Net Controllable	362,460	311,360	336,590	341,240	362,200	366,050	369,930
115,197	Central and Departmental Support	122,850	117,830	121,130	122,070	123,580	125,060	126,480
509,339	Net	485,310	429,190	457,720	463,310	485,780	491,110	496,410
(979,647)	TOTAL CAR PARKING	(933,310)	(955,550)	(906,560)	(974,810)	(936,040)	(913,630)	(890,450)

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
	PROGRAMME AREA							
	CCTV							
	CCTV - Cost Centre 0149							
209,236	Employee Expenses	206,530	191,200	215,790	218,340	217,520	219,750	221,960
30,251	Premises Related Expenses	32,590	17,090	17,700	18,380	19,120	19,930	20,820
30,000	Transport Related Expenses	30,000	30,000	30,000	30,000	30,000	30,000	30,000
74,801	Supplies and Services	85,660	82,530	83,580	83,650	83,720	83,800	83,880
1,666	Contracted Services	1,770	870	880	890	900	910	920
(86,784)	Income	(89,260)	(89,600)	(89,960)	(92,320)	(94,750)	(97,270)	(99,860)
259,170	Net Controllable	267,290	232,090	257,990	258,940	256,510	257,120	257,720
43,019	Central and Departmental Support	49,040	47,110	52,490	52,770	53,360	53,850	54,390
(180,390)	Recharge Income	(185,800)	(185,800)	(187,660)	(189,540)	(191,430)	(193,350)	(195,280)
43,627	Asset Charges	43,630	43,630	35,270	32,310	29,340	26,380	23,410
165,426	Net	174,160	137,030	158,090	154,480	147,780	144,000	140,240
165,426	TOTAL CCTV	174,160	137,030	158,090	154,480	147,780	144,000	140,240

**CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGETS 2015/16,2016/17,2017/18,2018/19,2019/20,2020/21**

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
	PROGRAMME AREA CULTURAL VENUES							
	<u>Revolution House/Museum - Cost Centres 0535/0536/0537</u>							
166,566	Employee Expenses	107,960	116,320	117,140	116,600	117,740	118,890	120,060
73,544	Premises Related Expenses	78,050	79,560	80,450	81,650	82,910	84,240	85,650
97	Transport Related Expenses	820	370	370	370	370	370	370
25,426	Supplies and Services	26,730	32,940	30,850	31,040	31,230	31,420	31,610
7,420	Contracted Services	8,040	7,670	7,750	7,830	7,910	7,980	8,070
(8,862)	Income	(4,150)	(6,450)	(4,450)	(4,450)	(4,450)	(4,450)	(4,450)
264,191	Net Controllable	217,450	230,410	232,110	233,040	235,710	238,450	241,310
36,038	Central and Departmental Support	31,170	34,100	34,690	34,850	35,300	35,680	36,030
75,603	Asset Charges	71,220	71,220	67,520	67,520	67,520	67,520	67,520
375,832	Net	319,840	335,730	334,320	335,410	338,530	341,650	344,860
	<u>Winding Wheel - Cost Centres 0539/0540/0947</u>							
350,077	Employee Expenses	368,980	371,660	376,590	380,940	384,880	388,740	392,570
138,638	Premises Related Expenses	144,260	106,320	130,860	135,250	140,030	145,220	150,880
254	Transport Related Expenses	850	650	650	650	650	650	650
477,809	Supplies and Services	463,040	567,730	469,030	469,100	469,170	469,240	469,320
26,294	Contracted Services	29,020	27,530	27,810	28,090	28,370	28,650	28,940
(650,155)	Income	(699,960)	(792,280)	(692,560)	(692,780)	(693,010)	(693,240)	(693,480)
342,917	Net Controllable	306,190	281,610	312,380	321,250	330,090	339,260	348,880
40,557	Central and Departmental Support	40,940	48,770	50,540	50,640	51,330	51,890	52,510
123,024	Asset Charges	139,720	138,410	118,890	118,890	118,890	118,890	118,890
506,498	Net	486,850	468,790	481,810	490,780	500,310	510,040	520,280
	<u>Swanwick Memorial Hall - Cost Centre 0552</u>							
2,462	Premises Related Expenses	2,490	2,460	2,460	2,460	2,460	2,460	2,460
2,462	Net Controllable	2,490	2,460	2,460	2,460	2,460	2,460	2,460
4,919	Asset Charges	4,920	4,920	4,920	4,920	4,920	4,920	4,920
7,381	Net	7,410	7,380	7,380	7,380	7,380	7,380	7,380
	<u>Hasland Village Hall - Cost Centre 0553</u>							
34,401	Employee Expenses	32,500	30,260	30,010	30,350	30,700	31,040	31,370
23,340	Premises Related Expenses	28,680	25,680	26,370	27,150	27,990	28,910	29,900
11	Transport Related Expenses	0	10	10	10	10	10	10
2,069	Supplies and Services	3,230	3,160	3,010	3,010	3,010	3,010	3,010
1,769	Contracted Services	1,980	1,850	1,870	1,890	1,910	1,930	1,950
(35,151)	Income	(21,500)	(31,240)	(31,860)	(32,510)	(22,730)	(23,410)	(24,110)
26,439	Net Controllable	44,890	29,720	29,410	29,900	40,890	41,490	42,130
1,130	Central and Departmental Support	1,060	1,410	1,400	1,410	1,430	1,460	1,460
8,710	Asset Charges	8,710	8,760	8,760	8,760	8,760	8,760	8,760
36,279	Net	54,660	39,890	39,570	40,070	51,080	51,710	52,350
	<u>Rest Rooms - Cost Centre 0554</u>							
29,116	Premises Related Expenses	29,250	29,250	19,970	20,060	20,150	20,230	20,320
236	Supplies and Services	0	0	0	0	0	0	0
29,352	Net Controllable	29,250	29,250	19,970	20,060	20,150	20,230	20,320
4,312	Central and Departmental Support	4,430	4,370	4,490	4,520	4,590	4,640	4,690
18,779	Asset Charges	18,780	16,380	16,380	16,380	16,380	16,380	16,380
52,443	Net	52,460	50,000	40,840	40,960	41,120	41,250	41,390
	<u>Market Hall Assembly Rooms - Cost Centre 0582</u>							
20,024	Employee Expenses	19,700	16,290	15,860	16,040	16,260	16,410	16,560
11	Transport Related Expenses	0	10	10	10	10	10	10
53,599	Supplies and Services	53,730	50,680	50,520	51,000	51,480	51,960	52,450
(21,423)	Income	(20,660)	(17,810)	(17,500)	(17,950)	(18,410)	(18,890)	(19,380)
52,211	Net Controllable	52,770	49,170	48,890	49,100	49,340	49,490	49,640
4,750	Central and Departmental Support	4,310	3,810	3,960	3,990	4,040	4,080	4,120
56,961	Net	57,080	52,980	52,850	53,090	53,380	53,570	53,760
	<u>Pomegranate Theatre - Cost Centres 1200/1210/1230</u>							
328,815	Employee Expenses	322,940	347,890	352,210	356,160	359,700	363,060	366,480
83,200	Premises Related Expenses	89,380	83,590	85,710	88,170	90,830	93,700	96,830
98	Transport Related Expenses	50	80	80	80	80	80	80
612,799	Supplies and Services	556,410	569,880	564,900	564,960	565,020	565,080	565,150
15,344	Contracted Services	16,880	16,070	16,230	16,390	16,550	16,720	16,890
(875,319)	Income	(825,860)	(831,360)	(831,360)	(831,360)	(831,360)	(831,360)	(831,360)
164,937	Net Controllable	159,800	186,150	187,770	194,400	200,820	207,280	214,070
38,467	Central and Departmental Support	38,600	43,440	45,280	45,360	45,940	46,520	47,070
164,111	Asset Charges	172,270	171,430	171,430	171,430	171,430	171,430	171,430
367,515	Net	370,670	401,020	404,480	411,190	418,190	425,230	432,570
1,402,909	TOTAL CULTURAL VENUES	1,348,970	1,355,790	1,361,250	1,378,880	1,409,990	1,430,830	1,452,590

**CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGETS 2015/16,2016/17,2017/18,2018/19,2019/20,2020/21**

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
	PROGRAMME AREA							
	FESTIVALS AND EVENTS							
	<u>Illuminations/Entertainments/Fireworks - Cost Centres 0543/0544/0545/0548</u>							
2,197	Premises Related Expenses	2,580	2,250	2,470	2,720	2,990	3,290	3,620
58,245	Supplies and Services	57,920	63,030	60,180	60,190	60,200	60,210	60,220
(12,457)	Income	(12,460)	(10,210)	(10,210)	(10,210)	(10,210)	(10,210)	(10,210)
47,985	Net Controllable	48,040	55,070	52,440	52,700	52,980	53,290	53,630
3,879	Central and Departmental Support	3,650	2,980	2,910	2,940	2,970	3,000	3,040
51,864	Net	51,690	58,050	55,350	55,640	55,950	56,290	56,670
	<u>Arts and Market Festival/Chesterfield Marathon - Cost Centres 0527/0528</u>							
13,365	Supplies and Services	11,720	11,720	11,720	11,720	11,720	11,720	11,720
1,762	Contracted Services	1,800	1,500	1,500	1,520	1,530	1,550	1,560
(4)	Income	0	0	0	0	0	0	0
15,123	Net Controllable	13,520	13,220	13,220	13,240	13,250	13,270	13,280
61	Central and Departmental Support	390	470	450	450	450	460	470
15,184	Net	13,910	13,690	13,670	13,690	13,700	13,730	13,750
67,048	TOTAL FESTIVALS AND EVENTS	65,600	71,740	69,020	69,330	69,650	70,020	70,420

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
	PROGRAMME AREA							
	MARKETS							
	<u>Chesterfield Open Market - Cost Centre 0100</u>							
171,341	Employee Expenses	164,310	159,760	169,360	172,580	174,260	175,920	177,500
201,803	Premises Related Expenses	203,920	207,060	204,220	209,460	214,870	220,480	226,280
2,138	Transport Related Expenses	2,810	2,550	2,550	2,550	2,550	2,550	2,550
33,371	Supplies and Services	35,350	35,500	35,860	35,860	35,860	35,860	35,860
8,514	Contracted Services	8,350	9,290	9,380	9,470	9,560	9,660	9,760
(587,821)	Income	(628,370)	(572,940)	(572,940)	(580,960)	(580,960)	(589,100)	(589,100)
(170,654)	Net Controllable	(213,630)	(158,780)	(151,570)	(151,040)	(143,860)	(144,630)	(137,150)
48,665	Central and Departmental Support	49,010	48,350	49,540	50,210	50,820	51,350	51,870
46,523	Asset Charges	45,870	45,870	45,380	45,010	44,740	44,510	44,310
(75,466)	Net	(118,750)	(64,560)	(56,650)	(55,820)	(48,300)	(48,770)	(40,970)
	<u>Staveley Open Market - Cost Centre 0101</u>							
21,207	Premises Related Expenses	4,260	3,960	4,130	4,330	4,550	4,800	5,070
3,000	Supplies and Services	2,000	2,000	1,000	0	0	0	0
(380)	Income	(280)	(380)	(380)	(380)	(380)	(380)	(380)
23,827	Net Controllable	5,980	5,580	4,750	3,950	4,170	4,420	4,690
894	Asset Charges	890	890	890	890	890	890	890
24,721	Net	6,870	6,470	5,640	4,840	5,060	5,310	5,580
	<u>Car Boot and Medieval Market - Cost Centres 0105/0107</u>							
569	Employee Expenses	450	450	450	460	460	470	470
6,376	Supplies and Services	6,640	7,110	7,110	7,110	7,110	7,110	7,110
(26,373)	Income	(27,510)	(27,820)	(27,820)	(28,230)	(28,230)	(28,640)	(28,640)
(19,428)	Net Controllable	(20,420)	(20,260)	(20,260)	(20,660)	(20,660)	(21,060)	(21,060)
9,615	Central and Departmental Support	11,270	11,370	11,650	11,770	11,910	12,030	12,150
(9,813)	Net	(9,150)	(8,890)	(8,610)	(8,890)	(8,750)	(9,030)	(8,910)
	<u>Market Hall - Cost Centres</u>							
76,892	Employee Expenses	76,720	76,530	79,730	82,160	83,190	83,940	84,690
150,090	Premises Related Expenses	175,500	152,090	158,360	165,570	173,410	181,930	191,210
12,507	Supplies and Services	10,600	10,520	10,530	10,540	10,550	10,560	10,570
35,888	Contracted Services	37,670	37,640	38,000	38,370	38,740	39,110	39,490
2,585	Inter Committee Transfers	0	0	0	0	0	0	0
(520,459)	Income	(566,020)	(545,060)	(546,550)	(548,370)	(519,420)	(519,420)	(533,170)
(242,497)	Net Controllable	(265,530)	(268,280)	(259,930)	(251,730)	(213,530)	(203,880)	(207,210)
62,381	Central and Departmental Support	64,060	63,600	64,110	64,750	65,610	66,340	67,070
(180,116)	Net	(201,470)	(204,680)	(195,820)	(186,980)	(147,920)	(137,540)	(140,140)
	<u>Market Administration - Cost Centre 0104</u>							
65,882	Employee Expenses	70,430	66,710	68,650	69,760	70,480	71,170	71,900
5,738	Premises Related Expenses	4,170	4,130	4,170	4,250	4,340	4,430	4,520
2,201	Supplies and Services	1,880	27,360	3,630	3,630	3,630	3,630	3,630
73,821	Net Controllable	76,480	98,200	76,450	77,640	78,450	79,230	80,050
42,865	Central and Departmental Support	41,670	42,890	45,070	45,220	45,850	46,350	46,810
(109,460)	Rechargeable Income	(118,160)	(118,550)	(121,510)	(122,860)	(124,320)	(125,590)	(126,860)
7,226	Net	(10)	22,540	10	0	(20)	(10)	0
(233,448)	TOTAL MARKETS	(322,510)	(249,120)	(255,430)	(246,850)	(199,930)	(190,040)	(184,440)

**CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGETS 2015/16,2016/17,2017/18,2018/19,2019/20,2020/21**

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
PROGRAMME AREA								
TOURISM STRATEGY								
	Tourism Publicity - Cost Centre 0520							
22,289	Employee Expenses	33,570	34,640	30,840	31,500	31,830	32,160	32,500
0	Transport Related Expenses	0	50	0	0	0	0	0
37,073	Supplies and Services	40,020	40,020	40,020	40,020	40,020	40,020	40,020
59,362	Net Controllable	73,590	74,710	70,860	71,520	71,850	72,180	72,520
6,748	Central and Departmental Support	6,840	8,070	8,280	8,280	8,380	8,460	8,570
66,110	Net	80,430	82,780	79,140	79,800	80,230	80,640	81,090
	Arts Development - Cost Centre 0542							
17,276	Employee Expenses	16,910	17,520	17,410	17,590	17,770	17,950	18,140
12	Transport Related Expenses	0	10	10	10	10	10	10
14,472	Supplies and Services	20,410	25,980	17,040	17,040	17,040	17,040	17,040
0	Income	0	(9,000)	0	0	0	0	0
31,760	Net Controllable	37,320	34,510	34,460	34,640	34,820	35,000	35,190
870	Central and Departmental Support	900	970	960	890	910	920	920
32,630	Net	38,220	35,480	35,420	35,530	35,730	35,920	36,110
	Cultural and Visitor Services Manager - Cost Centre 0530							
64,417	Employee Expenses	59,370	59,580	61,660	62,270	62,900	63,530	64,170
0	Supplies and Services	200	480	480	480	480	480	480
64,417	Net Controllable	59,570	60,060	62,140	62,750	63,380	64,010	64,650
4,006	Central and Departmental Support	4,350	5,270	5,380	5,450	5,690	5,830	5,920
(61,479)	Rechargeable Income	(63,920)	(65,330)	(67,520)	(68,200)	(69,070)	(69,840)	(70,570)
6,944	Net	0	0	0	0	0	0	0
105,684	TOTAL TOURISM STRATEGY	118,650	118,260	114,560	115,330	115,960	116,560	117,200
PROGRAMME AREA								
TOWN CENTRE MANAGEMENT								
	Town Centre Pavements - Cost Centre 0043/0044							
135,823	Employee Expenses	126,240	137,990	138,220	139,620	141,030	142,460	143,880
293,833	Premises Related Expenses	291,870	302,190	285,100	307,150	329,730	352,910	369,250
37,872	Supplies and Services	42,120	49,300	44,720	44,750	44,780	44,810	44,840
322,572	Contracted Services	330,850	308,870	311,960	315,080	318,220	324,760	328,010
(2,673,005)	Income	(2,730,510)	(2,686,460)	(2,684,690)	(2,590,800)	(2,498,390)	(2,409,380)	(2,368,990)
(1,882,905)	Net Controllable	(1,939,430)	(1,888,110)	(1,904,690)	(1,784,200)	(1,664,630)	(1,544,440)	(1,483,010)
6,545	Central and Departmental Support	6,520	7,830	7,750	7,830	7,940	8,030	8,120
(4,370)	Recharged Income	(4,420)	(5,560)	(5,530)	(5,580)	(5,640)	(5,710)	(5,750)
1,672,272	Asset Charges	1,552,760	1,511,540	1,524,820	1,428,430	1,332,780	1,236,640	1,187,490
(208,458)	Net	(384,570)	(374,300)	(377,650)	(353,520)	(329,550)	(305,480)	(293,150)
	Town Centre Developments - Cost Centre 0046/0066/0067							
126,268	Premises Related Expenses	105,240	112,550	121,740	135,010	118,310	124,140	135,010
4,759	Supplies and Services	3,640	3,640	3,640	3,640	3,640	3,640	3,640
26,497	Contracted Services	27,160	26,010	26,250	26,510	26,770	27,050	27,320
4,068	Inter Committee Transfers	1,500	2,500	2,500	2,500	2,500	2,500	2,500
(638,730)	Income	(589,890)	(565,120)	(522,050)	(513,910)	(592,970)	(620,950)	(542,450)
(477,138)	Net Controllable	(452,350)	(420,420)	(367,920)	(346,250)	(441,750)	(463,620)	(373,980)
80,725	Central and Departmental Support	80,250	76,000	75,450	76,210	77,290	78,190	79,100
956,745	Asset Charges	0	0	0	0	0	0	0
560,332	Net	(372,100)	(344,420)	(292,470)	(270,040)	(364,460)	(385,430)	(294,880)
	Coach Station - Cost Centre 0085							
36,373	Premises Related Expenses	39,020	36,890	37,610	38,590	39,640	40,760	41,950
7,550	Supplies and Services	8,000	9,070	7,710	7,920	8,150	8,380	8,620
18,975	Contracted Services	20,410	19,430	19,590	19,920	20,290	20,650	21,030
(36,090)	Income	(40,500)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)
26,808	Net Controllable	26,930	28,640	28,160	29,680	31,330	33,040	34,850
2,182	Central and Departmental Support	2,170	3,590	3,550	3,590	3,640	3,680	3,720
20,269	Asset Charges	20,270	20,270	20,270	20,270	20,270	20,270	20,270
49,259	Net	49,370	52,500	51,980	53,540	55,240	56,990	58,840
	Town Centre - Cost Centres 0045/0047							
26,307	Premises Related Expenses	12,000	20,000	20,000	20,000	20,000	20,000	20,000
(12,840)	Inter Committee Transfers	0	0	0	0	0	0	0
(340,000)	Income	(366,150)	(340,000)	(293,000)	(293,000)	(293,000)	(293,000)	(293,000)
(326,533)	Net Controllable	(354,150)	(320,000)	(273,000)	(273,000)	(273,000)	(273,000)	(273,000)
5,361	Central and Departmental Support	5,080	3,830	3,880	3,930	3,980	4,030	4,070
83,910	Asset Charges	91,110	92,940	92,930	92,940	92,930	92,930	92,930
(237,262)	Net	(257,960)	(223,230)	(176,190)	(176,130)	(176,090)	(176,040)	(176,000)
163,871	TOTAL TOWN CENTRE MANAGEMENT	(965,260)	(889,450)	(794,330)	(746,150)	(814,860)	(809,960)	(705,190)

**CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGETS 2015/16,2016/17,2017/18,2018/19,2019/20,2020/21**

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
	PROGRAMME AREA							
	VISITOR INFORMATION CENTRE							
	Visitor Information Centre - Cost Centre 0534							
128,262	Employee Expenses	115,040	110,010	112,360	113,930	115,020	116,130	117,250
33,256	Premises Related Expenses	34,970	26,220	31,900	32,830	33,850	34,920	36,080
276	Transport Related Expenses	450	300	300	300	300	300	300
48,710	Supplies and Services	28,660	28,910	25,470	25,490	25,510	25,530	25,560
8,918	Contracted Services	9,660	9,330	9,420	9,520	9,610	9,710	9,810
(58,779)	Income	(56,310)	(60,710)	(60,710)	(60,710)	(60,710)	(60,710)	(60,710)
160,643	Net Controllable	132,470	114,060	118,740	121,360	123,580	125,880	128,290
28,844	Central and Departmental Support	24,740	25,870	29,980	30,140	30,530	30,910	31,300
9,540	Asset Charges	9,540	9,540	9,540	9,540	9,540	9,540	9,540
199,027	Net	166,750	149,470	158,260	161,040	163,650	166,330	169,130
199,027	TOTAL VISITOR INFORMATION CENTRE	166,750	149,470	158,260	161,040	163,650	166,330	169,130

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**SUMMARY SUBJECTIVE ANALYSIS**

2014/15 Actual £		2015/16		2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	2020/21 Original £
		Original £	Probable £					
	<u>Expenditure:</u>							
2,150,890	Employee Expenses	2,028,870	2,015,510	2,088,580	2,114,550	2,129,190	2,150,090	2,170,940
1,794,629	Premises Expenses	1,940,060	1,854,250	1,885,700	1,959,570	2,006,510	2,079,280	2,153,270
52,808	Transport Expenses	54,010	49,280	49,240	49,250	49,260	49,270	49,280
1,776,544	Supplies & Services	1,707,470	1,871,310	1,720,290	1,720,500	1,721,730	1,722,970	1,724,260
499,055	Contracted Services	517,700	494,330	501,070	506,210	511,400	520,040	525,410
(6,102)	Inter Committee Transfers	1,900	2,900	2,900	2,900	2,900	2,900	2,900
766,607	Central and Dept. Support	781,550	787,730	810,600	816,810	826,970	836,110	845,160
3,471,552	Asset Charges	2,388,840	2,344,950	2,326,150	2,144,990	2,046,090	1,946,760	1,894,440
10,505,983	Total Expenditure	9,420,400	9,420,260	9,384,530	9,314,780	9,294,050	9,307,420	9,365,660
	<u>Income:</u>							
(10,437)	Government & Other Grants	0	(12,440)	(10,440)	(10,440)	0	0	0
(1,639,446)	Other Income	(1,604,240)	(1,723,070)	(1,607,000)	(1,606,840)	(1,587,780)	(1,588,960)	(1,590,220)
(320,904)	Sales	(359,540)	(359,540)	(358,790)	(358,790)	(358,790)	(358,790)	(358,790)
(2,497,222)	Fees and Charges	(2,538,850)	(2,493,500)	(2,484,500)	(2,492,500)	(2,492,500)	(2,492,500)	(2,492,500)
(4,791,405)	Rents & Service Charges	(4,892,420)	(4,718,300)	(4,636,720)	(4,548,780)	(4,508,320)	(4,458,570)	(4,356,190)
	Recharges:							
(351,329)	General Fund	(367,880)	(369,680)	(376,690)	(380,600)	(384,820)	(388,780)	(392,710)
0	HRA	0	0	0	0	0	0	0
(4,370)	Other	(4,420)	(5,560)	(5,530)	(5,580)	(5,640)	(5,710)	(5,750)
(9,615,113)	Total Income	(9,767,350)	(9,682,090)	(9,479,670)	(9,403,530)	(9,337,850)	(9,293,310)	(9,196,160)
890,870	NET EXPENDITURE	(346,950)	(261,830)	(95,140)	(88,750)	(43,800)	14,110	169,500

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Car Parking</u> <u>(Underspend £22,240)</u>		
Employees salaries & wages - temporary vacancies & restructure employee insurances		(27,130) (1,390)
Premises rent & NNDR - merger of CCTV & Car Parks office accommodation energy - merger of CCTV & Car Parks office accommodation insurances		(4,320) (13,850) (700)
Transport Related van hire - removal of one van		(3,000)
Contracted Services grounds maintenance building cleaning - reduction due to office merger	5,000	(900)
Controllable income Saltergate MSCP - fees & charges New Beetwell MSCP - fees & charges CPE Income from off-street parking	32,000 10,000	(10,000)
Central Support revised allocations		(7,470)
Other minor variations (Net)		(480)
	47,000	(69,240)
<u>Net Spend for Programme Area</u>		<u>(22,240)</u>

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
CCTV		
(Underspend £37,130)		
Employees		
salaries - temporary vacancies & restructure		(18,450)
employee training	2,490	
employee insurances	630	
Premises		
rent & NNDR - merger of CCTV & Car Parks office accommodation		(14,920)
energy - merger of CCTV & Car Parks office accommodation		(580)
Supplies & Services		
telephone expenses		(2,350)
clothing & uniforms		(1,000)
Contracted Services		
building cleaning - reduction due to office merger		(900)
Central Support		
revised allocations		(2,270)
Other minor variations (Net)	220	
	3,340	(40,470)
<u>Net Spend for Programme Area</u>		<u>(37,130)</u>

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Cultural Venues</u>		
<u>Overspend £6,820</u>		
Employees		
salary inflation and incremental increases	9,980	
employee insurances	6,500	
increased employer NI costs	2,280	
agency and consultancy fees	9,000	
overtime payments	2,200	
Premises		
electricity charges		(9,040)
gas charges		(38,170)
water sewerage and environmental charges		(1,120)
NNDR (business rates)	3,770	
building insurance charges		(1,020)
Supplies & Services		
general resaleable items	6,000	
bar provisions		(9,370)
printing and stationery	1,310	
performing rights society PPL	2,650	
professional fees	1,790	
percentage fees (Winding Wheel)	145,000	
guarantee fees (Winding Wheel)		(55,000)
christmas promotions (Winding Wheel)	13,000	
postage and franking machines	1,500	
bar licences (Winding Wheel)	1,830	
bank charges	5,440	
museum special projects	2,000	
museum repairs and renewal fund contributions	2,750	
Contracted Services		
building cleaning		(2,710)
Controllable income		
government grants		(12,440)
bar sales	10,000	
box office income		(97,450)
christmas promotions (Winding Wheel)		(7,470)
other sales		(3,500)
postage recharges	3,000	
other rechargeable services	3,400	
Central Support		
revised allocations	15,390	
Asset Charges		
revised allocations		(4,500)
Other minor variations (Net)		(180)
	248,790	(241,970)
<u>Net Spend for Programme Area</u>	<u>6,820</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Festivals and Events</u>		
<u>Overspend £6,140</u>		
Supplies & Services equipment servicing (xmas illuminations) contracted services (fireworks display)	2,600 1,000	
Controllable income fireworks display	2,250	
Central Support revised allocations		(590)
Other minor variations (Net)	880	
<u>Net Spend for Programme Area</u>	6,730	(590)

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Markets	<u>6,140</u>	
<u>Overspend £73,390</u>		
<u>Markets</u>		
Employees salaries & wages - temporary vacancies & restructure employee insurances	510	(8,780)
Premises rents & NNDR - Calow Lane store energy expenses	5,510	(2,710)
Supplies & Services general equipment & materials consultants fees - markets reconfiguration	4,120 22,530	
Contracted Services security services	940	
Controllable income storage charges open market - rents antiques market - rents farmers market - rents christmas market medieval market	1,250 33,810 19,910 500 1,040	(1,350)
Central Support revised allocations	270	
Other minor variations (Net)		(950)
	90,390	(13,790)
<u>Market Hall</u>		
Premises energy expenses insurances		(22,990) (670)
Controllable income electricity & water recharges rents & service charges	32,890	(11,930)
Central Support revised allocations		(460)
Other minor variations (Net)		(50)
	32,890	(36,100)
	123,280	(49,890)
<u>Net Spend for Programme Area</u>	<u>73,390</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Tourism Strategy		
<u>(Underspend £390)</u>		
Employees		
employee insurances	1,130	
overtime payments	400	
Supplies & Services		
arts development projects	6,030	
Controllable income		
arts development income		(9,000)
Central Support		
revised allocations	810	
Other minor variations (Net)	240	
	8,610	(9,000)
<u>Net Spend for Programme Area</u>		<u>(390)</u>

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Town Centre Management</u>		
<u>Overspend £75,810</u>		
<u>Pavements & Pavements Service Charge</u>		
Employees general salaries & wages - including job re-evaluation & arrears	11,420	
Premises energy expenses NNDR - vacant units general & electrical repairs refuse collection charges fire insurance	16,810 6,680	(4,070) (2,000) (7,100)
Supplies & Services general equipment & materials printing & stationery telephone expenses	4,500 2,000 670	
Contracted Services building cleaning security services	1,630	(23,610)
Controllable income insurance recharges rents & service charges	6,120 37,930	
Central Support revised allocations	170	
Asset Charges		(41,220)
Other minor variations (Net)	340	
	88,270	(78,000)
<u>Town Centre Properties</u>		
Premises energy expenses NNDR	10,480	(3,300)
Contracted Services building cleaning security services		(470) (690)
Controllable income rents & service charges	24,990	
Bad Debt Provision	1,000	
Central Support revised allocations		(4,250)
Other minor variations (Net)		(80)
	36,470	(8,790)

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Coach Station</u>		
Premises		
energy expenses		(1,980)
Supplies & Services		
general equipment & materials	500	
professional/contacted services	750	
Contracted Services		
building cleaning		(1,000)
Controllable income	3,750	
coach station - coach usage charges		
Central Support	1,420	
revised allocations		
Other minor variations (Net)		(310)
	6,420	(3,290)
<u>Vicar Lane & TC Maintenance</u>		
Premises		
general repairs	8,000	
Controllable income		
rent of land	26,150	
Central Support		
revised allocations		(1,250)
Asset Charges	1,830	
	35,980	(1,250)
	167,140	(91,330)
<u>Net Spend for Programme Area</u>	<u>75,810</u>	
<u>Visitor Information Centre</u>		
<u>(Underspend £17,280)</u>		
Employees		
vacant posts		(5,720)
overtime payments	950	
Premises		
electricity charges		(650)
NNDR (business rates)		(8,050)
Controllable income		
sales of publications		(3,500)
commission on sales		(900)
Central Support	1,130	
revised allocations		
Other minor variations (Net)		(540)
	2,080	(19,360)
<u>Net Spend for Programme Area</u>	<u>(17,280)</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Car Parking</u>		
<u>Overspend £26,750</u>		
Employees		
general sals & wages - incl savings, pay inflation & NI increased rates		(3,740)
employee insurances		(1,180)
Premises		
rent & NNDR - merger of CCTV & Car Parks office accommodation		(3,620)
NNDR - car parks	3,160	
energy - merger of CCTV & Car Parks office accommodation		(8,290)
insurances		(600)
Transport Related		
van hire - removal of one van		(3,000)
Contracted Services		
grounds maintenance	7,000	
building cleaning		(890)
Controllable income		
Saltergate MSCP - fees & charges adj to base	32,000	
New Beetwell MSCP - fees & charges adj to base	10,000	
Surface parking - fees & charges adj on Ashgate & QPSC	9,000	
CPE Income from off-street parking		(10,000)
Central Support		
revised allocations		(2,310)
Other minor variations (Net)		(780)
	61,160	(34,410)
<u>Net Spend for Programme Area</u>	<u>26,750</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
CCTV		
(Underspend £16,070)		
Employees		
general salaries - incl pay inflation & NI increased rates	8,540	
employee insurances	720	
Premises		
rent & NNDR - merger of CCTV & Car Parks office accommodation		(14,900)
Supplies & Services		
telephone expenses		(2,330)
Contracted Services		
building cleaning		(890)
Controllable income		
monitoring income		(700)
Central Support		
revised allocations	1,590	
Asset Charges		(8,360)
Other minor variations (Net)	260	
	11,110	(27,180)
<u>Net Spend for Programme Area</u>	<u>(16,070)</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Cultural Venues</u>		
<u>Overspend £12,280</u>		
Employees		
salary inflation and incremental increases	15,370	
employee insurances	6,920	
increased employer NI costs	15,900	
increased employer pension costs	1,550	
Premises		
electricity charges		(5,160)
gas charges		(15,280)
NNDR (business rates)	4,360	
building insurance charges		(880)
contribution to premises renewal fund		(9,340)
Supplies & Services		
general resaleable items	6,000	
general catering provisions		(1,580)
bar provisions		(9,370)
printing and stationery	1,310	
performing rights society PPL	3,300	
christmas promotions (Winding Wheel)	13,000	
postage and franking machines	1,500	
centralisation of software licences to ICT		(9,300)
bar licences (Winding Wheel)	1,830	
bank charges	5,440	
contribution to supplies renewal fund	2,750	
Contracted Services		
building cleaning		(2,170)
Controllable income		
government grants		(10,440)
bar sales	10,000	
box office income	2,550	
christmas promotions (Winding Wheel)		(7,470)
café sales		(1,500)
ice cream sales		(1,000)
other sales		(3,500)
lettings of halls and rooms		(1,060)
postage recharges	3,000	
other rechargeable services	3,400	
Central Support		
revised allocations	19,850	
Asset Charges		
revised allocations		(27,720)
Other minor variations (Net)	20	
	118,050	(105,770)
<u>Net Spend for Programme Area</u>	<u>12,280</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Festivals and Events</u>		
<u>Overspend £3,420</u>		
Supplies & Services		
general equipment and materials (fireworks display)	500	
contracted services (fireworks display)	1,000	
Controllable income		
fireworks display	2,250	
Central Support		
revised allocations		(680)
Other minor variations (Net)	350	
	4,100	(680)
<u>Net Spend for Programme Area</u>	<u>3,420</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Markets</u>		
<u>Overspend £67,080</u>		
<u>Markets</u>		
Employees		
general sals & wages - incl pay inflation & NI increased rates	2,620	
employee insurance	650	
Premises		
energy expenses		(1,870)
refuse collection	1,960	
Supplies & Services		
general equipment & materials	2,620	
other services & artist fees		(1,650)
annual subscriptions	500	
Contracted Services		
security services	1,030	
Controllable income		
recharges & storage	1,150	
open market - rents	33,810	
antiques market - rents	19,910	
farmers market - rents	500	
christmas market		(1,350)
medieval market	1,040	
Central Support		
revised allocations	960	
Asset Charges		(490)
Other minor variations (Net)	40	
	66,790	(5,360)
<u>Market Hall</u>		
Employees		
general sals & wages - incl pay inflation & NI increased rates	3,170	
Premises		
energy expenses		(17,300)
Contracted Services		
building cleaning	330	
Controllable income		
electricity & water recharges		(4,920)
rents & service charges	24,390	
Central Support		
revised allocations	50	
Other minor variations (Net)		(70)
	27,940	(22,290)
	94,730	(27,650)
<u>Net Spend for Programme Area</u>	<u>67,080</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Tourism Strategy		
<u>(Underspend £4,090)</u>		
Supplies & Services		
arts development projects		(2,970)
other subscriptions		(400)
Central Support		
revised allocations		(1,070)
Other minor variations (Net)	350	
	350	(4,440)
<u>Net Spend for Programme Area</u>	<u>(4,090)</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Town Centre Management</u>		
<u>Overspend £170,930</u>		
<u>Pavements</u>		
Employees		
general sals & wages - incl pay inflation & NI increased rates	11,480	
employee insurances	500	
Premises		
energy expenses	680	
refuse collection charges		(1,710)
insurances		(6,060)
Supplies & Services		
printing & stationery	2,000	
telephone expenses	590	
Contracted Services		
building cleaning		(23,250)
security services	4,360	
Controllable income		
insurance recharges	6,120	
rents & service charges	39,770	
Central Support		
revised allocations	120	
Asset Charges		(27,940)
Other minor variations (Net)	260	
	65,880	(58,960)
<u>Town Centre Properties</u>		
Premises		
energy expenses		(2,900)
NNDR - potential voids	18,990	
Contracted Services		
building cleaning		(410)
security services		(520)
Controllable income		
insurance recharges	550	
rents & service charges	67,290	
Bad Debt Provision	1,000	
Central Support		
revised allocations		(4,800)
Other minor variations (Net)	430	
	88,260	(8,630)

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Coach Station</u>		
Premises energy expenses		(1,440)
Contracted Services building cleaning		(850)
Controllable income coach station - coach usage charges	3,750	
Central Support revised allocations	1,380	
Other minor variations (Net)		(230)
	5,130	(2,520)
<u>Vicar Lane & TC Maintenance</u>		
Premises general repairs	8,000	
Controllable income rent of land	73,150	
Central Support revised allocations		(1,200)
Asset Charges	1,820	
	82,970	(1,200)
	242,240	(71,310)
<u>Net Spend for Programme Area</u>	<u>170,930</u>	

CABINET MEMBER FOR TOWN CENTRE & VISITOR ECONOMY
BUDGET VARIANCES - ORIGINAL 2015/16 TO ORIGINAL 2016/17

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Visitor Information Centre</u>		
<u>(Underspend £8,490)</u>		
Employees salary savings (including employers NI and pension costs) overtime payments	950	(3,430)
Premises NNDR (business rates)		(2,920)
Supplies & Services centralisation of software licences to ICT		(3,460)
Contracted Services building cleaning		(240)
Controllable income sales of publications commission on sales		(3,500) (900)
Central Support revised allocations	5,240	
Other minor variations (Net)		(230)
	6,190	(14,680)
<u>Net Spend for Programme Area</u>	<u>(8,490)</u>	
TOTAL FOR PORTFOLIO	<u>251,810</u>	